**Scientific Research** OPEN access Search Keywords, Title, Author, ISBN, ISSN **Open** Access Books Conferences News About Us Home Journals Home > Journal > Business & Economics > IB Indexing View Papers Aims & Scope Editorial Board Guideline Article Processing Charges IB> Vol.1 No.1, September 2009 OPEN ACCESS **IB** Subscription A Study of Independent Director's Reputation Incentive Mechanism Based on the Principal-Agent Theory PDF (Size: 270KB) PP. 34-39 DOI: 10.4236/ib.2009.11006

Author(s)

Xiaoning LV, Yang LIU

## ABSTRACT

This paper applies principal-agent theory to research into the incentive compatibility problems of the independent directors (IDs). The traditional fixed-pay system could preserve the independence of IDs, however, lacking of in-centives, the performance-related incentive mechanisms have great impact on IDs' independence which is the core of the system. This paper considers reputation incentive mechanism (RIM) as an effective way to solve this dilemma. The results, after our study, show that appropriate RIM can maintain IDs' independence as well as their incentive compatibility. Furthermore, taking the market-signal theory as reference, this paper sets up a model to introduce another func-tion of RIM, which can help the company to identify the different roles of IDs.

### KEYWORDS

reputation incentive mechanism, independent directors, principal-agent relationship, market signal

### Cite this paper

X. LV and Y. LIU, "A Study of Independent Director' s Reputation Incentive Mechanism Based on the Principal-Agent Theory," *iBusiness*, Vol. 1 No. 1, 2009, pp. 34-39. doi: 10.4236/ib.2009.11006.

## References

- [1] Qiu, F. and Zhang, Q., " A Game analysis of independent director' s incentive restraint mechanisms in China [J]," Contemporary Finance and Economics, No. 5, pp. 67–70, 2006. (In Chinese)
- [2] Li, H. M. and Song, M. Y., " A study on the independent director' s incentive compensation [J]," The Economic Forum, No. 6, pp. 79– 82, 2007. (In Chinese)
- [3] Luo, D. L., Xu, X., and Feng, Y., " The formation of in-dependent director's compensation mechanism– A case study of China's listed companies [J]," Management Sci-ence, No. 2, pp. 46– 53, 2007. (In Chinese)
- [4] Jian, X. H. and Shi H. W., " The ' independence paradox' of independent directors and the design of the effective exercise system [J]," Chinese industrial economy, No. 3, pp. 60–67, 2006. (In Chinese)
- [5] Holmstrom and Bengt, " Moral Hazard in Teams [J]," Bell Journal of Economics, Vol. 13, pp. 324-

# Open Special Issues Published Special Issues Special Issues Guideline IB Subscription Most popular papers in IB About IB News Frequently Asked Questions Recommend to Peers Recommend to Library Contact Us Downloads: 160,546 Visits: 313,406

Job

# Sponsors >>

International Conference on Management and Service Science (MASS 2013) The 4th Conference on Web Base Business Management (WBM 201