

[Home](#) > [Journal](#) > [Social Sciences & Humanities](#) > [PSYCH](#)
[Indexing](#) | [View Papers](#) | [Aims & Scope](#) | [Editorial Board](#) | [Guideline](#) | [Article Processing Charges](#)
[PSYCH](#) > Vol.3 No.3, March 2012



## Predicting Job Dissatisfaction among Community Junior Secondary School Teachers in Botswana

PDF (Size: 125KB) PP. 277-283 DOI : 10.4236/psych.2012.33039

### Author(s)

M. N. Isaiah, H. J. Nenty

### ABSTRACT

African governments tend to refuse to accept the obvious truth that dissatisfaction among teachers has contributed significantly to their inability to attain their educational goals at all levels. A disgruntled worker cannot put in assiduous effort at achieving set goals, especially goals whose levels of achievement are not readily obvious. The spirit underlying the natural pride of contributing to the growth and development of human beings is greatly robbed by the dissatisfaction among teachers. This study tries to determine what factors predict this dissatisfaction among teachers in community junior secondary schools in the South Central Region of Botswana. To determine these for teachers in the 55 community junior secondary schools in the South Central Region of Botswana, a validated 68-item questionnaire with 6-Likert-type options designed to measure level of job satisfaction and factors that influence it were administered to 255 teachers from 12 randomly selected schools in the area. A stepwise regression analysis of the resulting data showed that of the nine variables that combine to account for 57% of the variability in the level of teacher's job dissatisfaction, refusal by parents to be involved in the education of their children accounted for 34% of such variance. The findings were discussed and recommendations made.

### KEYWORDS

Teachers' Job Dissatisfaction; Teachers' Commitment; Parental Involvement; Tendency to Leave Teaching

### Cite this paper

 Isaiah, M. & Nenty, H. (2012). Predicting Job Dissatisfaction among Community Junior Secondary School Teachers in Botswana. *Psychology*, 3, 277-283. doi: 10.4236/psych.2012.33039.

### References

- [1] Andian, I. (1990). Protest of the undervalued. *The Daily News*, 10 February 1990, 17.
- [2] Bame, K. N. (1991). *Teacher motivation and retention in Ghana*. Accra: University Press.
- [3] Bennell, P. (2004). *Teacher motivation and incentives in sub-Saharan African and Asia*. URL. <http://www.eldis.org/fulltext/dfidtea.pdf>
- [4] Benner, A. D. (2000). *The cost of teacher turnover*. Austin, Texas: Texas Center for Educational Research. URL. <http://www.sbec.tx.us/SBECOnline/txbess/turnoverrpt.pdf>
- [5] Benya, J. R. (2001). *Lighting of schools*. Washington, DC: National Clearinghouse for Educational Facilities. URL. <http://www.edfacilities.org/pubs/lighting.html>
- [6] Berry, B., Hopkins-Thompson, T., & Hoke, M. (2002). *Assessing and supporting new teachers: Lessons from the Southeast*. North Carolina: The Southeast Centre for Teaching Quality at the University of Carolina.
- [7] Billingsley, B. S., & Cross, L. H. (1992). Predictors of commitment, job satisfaction and intent to stay in teaching: comparison of general and special educators. *The Journal for Special Education*, 25, 453-471. doi: 10.1177/002246699202500404
- [8] Buchner, J., & Hay, D. (1998). *Staff induction: Establishing mentorship programmes for academic staff*

- [Open Special Issues](#)
- [Published Special Issues](#)
- [Special Issues Guideline](#)

[PSYCH Subscription](#)
[Most popular papers in PSYCH](#)
[About PSYCH News](#)
[Frequently Asked Questions](#)
[Recommend to Peers](#)
[Recommend to Library](#)
[Contact Us](#)

Downloads:	272,793
------------	---------

Visits:	601,562
---------	---------

[Sponsors, Associates, and Links >>](#)

- [9] Chapman, D. W., Snyder, C. W. & Burchfield, S. A. (1992). Teacher incentives in the third world. *Teacher and Teacher Education*, 9, 301-316. doi:10.1016/0742-051X(93)90045-I
- [10] Charlwood, A. (2002). Why do non-union employees want to unionise? Evidence from Britain. *British Journal of industrial relationship*, 40, 463
- [11] Conley, S., & Livingston, R. (1993). Teacher work design and job satisfaction. *Education Administration Quarterly*, 62, 453-478. doi:10.1177/0013161X93029004004
- [12] Cooke, J. A. (2001). Happy to be here. *Logistics Management and Distribution Report*, 40, 40-44.
- [13] Donnelly, K. (2003). The teaching system needs more than money and smaller classes. URL. <http://www.onlineopinion.com.au/view.asp?article>
- [14] Evans, L. (1998). *Teacher morale, job satisfaction and motivation*. London: Sage Publication Company.
- [15] Garber, S. (2005). Employee dissatisfaction and turnover: You can't afford to ignore it. URL. <http://www.ascrs.org/publication/ao/gabererae>
- [16] Haar, C. (1999). Teacher union and parent involvement. URL. <http://www.policyreview.org/summer'99>
- [17] Handmaker, W. B. (2005). The web of support: A lesson from spiderman. URL. <http://web35.epnet.com/citation.asp?tb>
- [18] Harden, R. M., & Crosby, J. R. (2000). The good teacher is more than a lecturer—The twelve roles of the teacher. *Medical Teacher*, 22, 334- 347.
- [19] Holtz, G. (2002). How to prevent teacher burnout. URL. <http://www.sbomagazine.com>
- [20] Hom, P. W., & Kinicki, A. J. (2001). Toward a greater understanding of how dissatisfaction drives employee turnover. *Academy Management Journal*, 44, 975-987. doi:10.2307/3069441
- [21] Ingersoll, R. M. (2002). The teacher shortage: A case of wrong diagnosis and wrong prescription. *NASSP Bulletins*, 86, 16-31. doi:10.1177/019263650208663103
- [22] Katcher, B. L. (2003). Benefit pros express growing job dissatisfaction. *Employee Benefits News*, 17, 9.
- [23] Locke, E. A. (1984). Job satisfaction. In M. Gruneberg, & T. Wall (Eds.), *Social psychology and organizational behaviour*. New York: John Wiley and Sons.
- [24] McCormick, J., & Solman, R. (1992). Teacher's attributions of responsibility for occupational stress and satisfaction: An organizational perspective. *Educational Studies*, 18, 201-222. doi:10.1080/0305569920180206
- [25] McQuarie, F. (1999). Professional mystique and journalist dissatisfaction. *Newspaper Research Journal*, 20, 20-28.
- [26] Mercer, D., & Evans, B. (1991). Professional Myopia: Job satisfaction and management of teachers. *School organization*, 11, 291-301
- [27] Mortimore, P., & Mortimore, J. (1998). The political and the professional in education: An unnecessary conflict. *Journal of Education for Teaching*, 24, 205-219. doi:10.1080/02607479819737
- [28] National Center for Educational Statistics (NCES) (1997). Statistical analysis report. Job satisfaction among American teachers: Effect of workplace conditions, background characteristics and teachers compensation. URL. <http://nces.ed.gov/pubs97/97471.pdf>
- [29] Nias, J., Southworth, G., & Yeomans, R. (1989). *Staff relationships in the primary school: A study of organisational cultures*. London: Cassell.
- [30] Orlando, F. L. (2000). Teacher recruiting, retention and from rewarding of teachers. URL. <http://www.columbiagroup.org/recruiting6.htm>
- [31] Patrick, J. E. (1995). Correlation between administrative styles and school climate. EDRS, Accession Number ED387853.

- [32] Republic of Botswana. (1993). Report on the national commission on education. Ministry of Education, Gaborone: Government Printer.
- [33] Republic of Botswana. (1977). Report on the national commission on education. Ministry of Education, Gaborone: Government Printer.
- [34] Reyes, P., & Imber, M. (1992). Teachers perception of the fairness of their workload and their commitment, job satisfaction and morale: implications for teacher evaluation. *Journal of Personnel Evaluation in Education*, 8, 291-302. doi:10.1007/BF00125243