



Books Conferences News About Us Job: Home Journals Home > Journal > Social Sciences & Humanities > PSYCH Open Special Issues Indexing View Papers Aims & Scope Editorial Board Guideline Article Processing Charges Published Special Issues PSYCH> Vol.1 No.4, October 2010 • Special Issues Guideline OPEN ACCESS **PSYCH Subscription** Job Satisfaction and Organizational Commitment among Employees in the Sultanate of Oman Most popular papers in PSYCH PDF (Size: 64KB) PP. 295-299 DOI: 10.4236/psych.2010.14038 **About PSYCH News** Author(s) Syed Mohammad Azeem Frequently Asked Questions **ABSTRACT** This study investigated the nature of relationships of demographic factors (age and job tenure) and job Recommend to Peers satisfaction facets with organizational commitment. The study also sought to determine the impact of demographic factors and job satisfaction facets on organizational commitment. A sample consists of 128 Recommend to Library employees from service industry selected randomly. Employees were given a Job Descriptive Index (JDI) questionnaire and the Organizational Commitment questionnaire (OCQ). Pearson' s product moment Contact Us correlation coefficient and multiple regression analyses were used to analyze the data. The Results of the study show that the mean values of job satisfaction and organizational commitment are at moderate side. A moderate significant positive relationship was found among job satisfaction facets, demographic factors, Downloads: 247,442 and organizational commitment. Supervision, pay, overall job satisfaction, age, and job tenure were the significant predictors of organizational commitment. Visits: 545,965 **KEYWORDS** Job Satisfaction, Organizational Commitment, Correlation, Oman Sponsors >>

Cite this paper

Azeem, S. (2010). Job Satisfaction and Organizational Commitment among Employees in the Sultanate of Oman. *Psychology*, *1*, 295-299. doi: 10.4236/psych.2010.14038.

References

- [1] T. Oshagbemi, "Job Satisfaction and Dissatisfaction in Higher Education," Education & Training, Vol. 39, No. 9, 1997a, pp. 354-359.
- [2] P. C. Smith, L. M. Kendallt and C. L. Hulin, "The Measurement of Satisfaction in Work and Retirement," Rand Mc Nally, Chicago, 1969.
- [3] D. A. Yousef, "Organizational Commitment: A Mediator of the Relationships of Leadership Behavior with Job Satisfaction and Performance in a Non-Western Country," Journal of Managerial Psychology, Vol. 15, No. 1, 2000, pp. 6-24.
- [4] G. Beukhof, M. J. de Jong and W. J. Nijhof, "Employee Commitment in Changing Organization: An Exploration," Journal of European Industrial Training, Vol. 22, No. 6, 1998, pp. 243-248.
- [5] A. Thornhill, P. Lewis and M. N. K. Saunders, "The Role of Employee Communication in Achieving Commitment and Quality in Higher Education," Quality Assurance in Education, Vol. 4, No. 1, 1996, pp. 12-20.
- [6] R. W. Rowden, "The Relationship between Charismatic Leadership Behaviors and Organizational Commitment," Leadership & Organization Development Journal, Vol. 21, 2000, pp. 30-35.
- [7] R. T. Mowday, L. W. Porter and R. M. Steers, "Employee-Organization Linkages: The Psychology of Commitment, Absenteeism and Turnover," Academic Press, Inc., New York, 1982.
- [8] L. T. Mullins, "Management and Organizational Behaviour," 5th Edition, Financial Times Management, London, 1999.

- [9] J. Meyer and N. Allen, "Commitment in the Workplace," SAGE Publications, Thousand Oaks, 1997.
- [10] D. Dodd-McCue and G. B. Wright, "Men, Women and Attitudinal Commitment: The Effects of Workplace Experiences and Socialization," Human Relations, Vol. 49, No. 8, 1996, pp. 1065-1089.
- [11] B. Mannheim, Y. Baruch and J. Tal, "Alternative Models for Antecedents and Outcomes of Work Centrality and Job Satisfaction of High-Tech Personnel," Human Relations, Vol. 50, No. 12, 1997, pp. 1537-1562.
- [12] P. Morrow, "The Theory and Measurement of Work Commitment," JAL Press, Greenwich, 1993.
- [13] S. M. Wiedmer, "An Examination of Factors Affecting Employee Satisfaction," 1998. http://clearinghouse.missouriwestern.edu/manuscripts/51.asp
- [14] S. O. Salami, "Demographic and Psychological Factors Predicting Organizational Commitment among Industrial Workers," Anthropologist, Vol. 10, No. 1, 2008, pp. 31-38.
- [15] E. Luthans, "Organizational Behavior," Irwin/McGraw- Hill, New York, 1998.
- [16] L. Evans, "Delving Deeper into Morale, Job Satisfaction and Motivation among Education Professionals: Re- Examining the Leadership Dimension," Educational Ma- nagement and Administration, Vol. 29, No. 3, 2001, pp. 291-306.
- [17] J. Curry, D. Wakefield, J. Price and C. Mueller, "On the Causal Ordering of Job Satisfaction and Organizational Commitment," Academy of Management Journal, Vol. 29, No. 4, 1986, pp. 847-858.
- [18] T. Busch, L. Fallan and A. Pettersen, "Disciplinary Differences in Job Satisfaction Self-Efficacy, Goal Commitment and Organizational Commitment among Faculty Employees in Norwegian Colleges: An Empirical Assessment of Indicators of Performance," Quality in Higher Education, Vol. 4, No. 2, 1998, pp. 137-157.
- [19] T. Chiu-Yueh, "A Sudy on the Relationship among Organizational Commitment, Job Satisfaction and Organizational Citizenship Behaviour of Nursing Personnel," Unpublished Master's Thesis, Department of Human Resource Management, 2000. http://etd.lib.nsusu
- [20] A. H. Feinstein and D. Vondrasek, "A Study of Relationship between Job Satisfaction and Organizational Commitment among Restaurant Employees," 2006. http://hotel.unlv.edu/pdf/jobSatisfaction.pdf