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### Safety Science

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# The safety chain: A delusive concept

R.B. Jongejana, b, 📥, 💌, S.N. Jonkmana, c, d, J.K. Vrijlinga

- a Delft University of Technology, Faculty of Civil Engineering and Geosciences, Section of Hydraulic Engineering, The Netherlands
- b Jongejan Risk Management Consulting, Delft, The Netherlands
- □ University of California Berkeley, RESIN Project (Resilient and Sustainable Infrastructure Networks), United States
- d Royal Haskoning, Coastal and Rivers Division, Rotterdam, The Netherlands

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#### Abstract

Various governments have defined a so-called safety chain to structure their efforts in the field of risk management for low-probability disasters. The safety chain typically consists of the following components: proaction, prevention, preparation, repression. While the terminology suggests that the safety chain should be interpreted a series system, the safety chain more closely resembles a parallel system. This has important implications: the safety chain is not as weak as its weakest link; unreliable links need not always be strengthened as it will often be more efficient to rely on a few layers of protection, or just one. To avoid misguided efforts caused by the confusing terminology  $^\prime$  safety chain  $^\prime$  , we propose the use of the term ' layers of protection', as is currently the case in the Dutch flood safety policy. Furthermore, we show that imperfect preparedness for low-probability disasters is often perfectly defensible or rational, given the differences between the cost-effectiveness of investments in prevention and disaster preparedness.

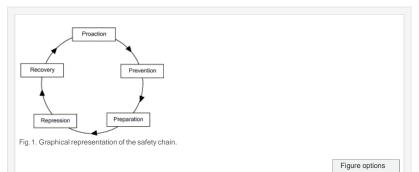
#### Highlights

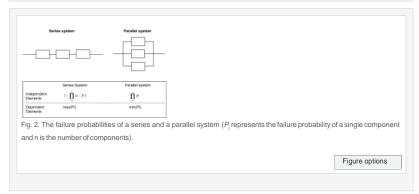
► Terminology suggests that the safety chain should be interpreted a series system. ► The safety chain more closely resembles a parallel system than a series system, or chain. ▶ The safety chain is not as weak as its weakest link. ▶ It will often be efficient to rely on a few layers of protection, or just one. ▶ Inadequate preparedness for low-probability disasters is often defensible from an economic perspective.

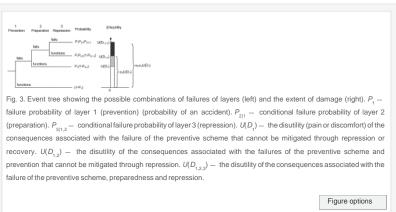
#### Keywords

Safety chain; Risk management; Layers of protection; Disaster preparedness

## Figures and tables from this article:







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Corresponding author at: Jongejan Risk Management Consulting, Korvezeestraat 484, 2628 DX Delft, The Netherlands. Tel.: +31 614996316.

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